



August 2020 Financials

PREPARED SEPTEMBER 2020 BY

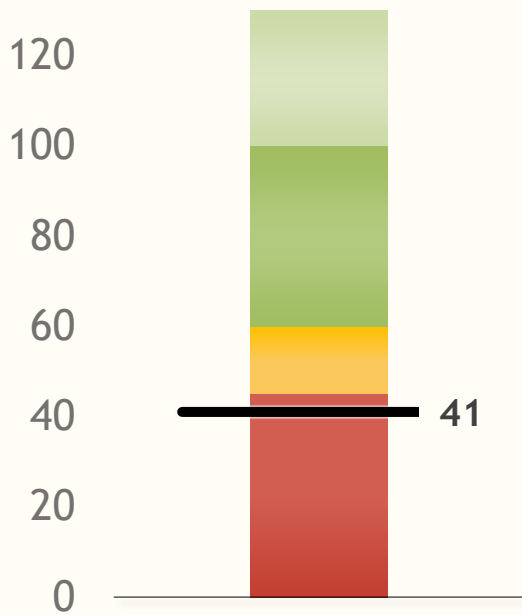


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- A rule change was passed that would allow charters to use prior year ADA in FY21 so as to avoid covid 19 impact on ADA. However, given enrollment growth for CWC, using last year's ADA does not work with board approved budget
- As such, it will be difficult to manage to current revenue projection, both because per WADA payment will be lower than in board approved budget; and the unknown of what the per WADA payment will actually be given inability of state to fully pay schools this year thus far

Days of Cash

Cash balance at year-end divided by average daily expenses

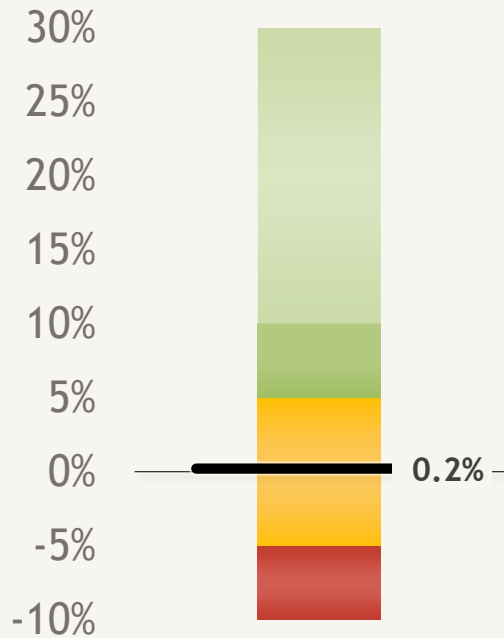


41 DAYS OF CASH AT YEAR'S END

The school will end the year with 41 days of cash. This is below the recommended 60 days

Gross Margin

Revenue less expenses, divided by revenue

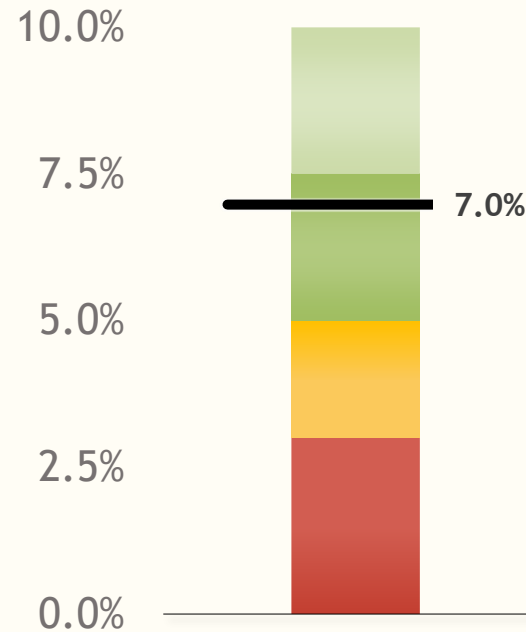


0.2% GROSS MARGIN

The forecasted net income is \$14k, which is \$65k below the budget. It yields a 0.2% gross margin.

Fund Balance %

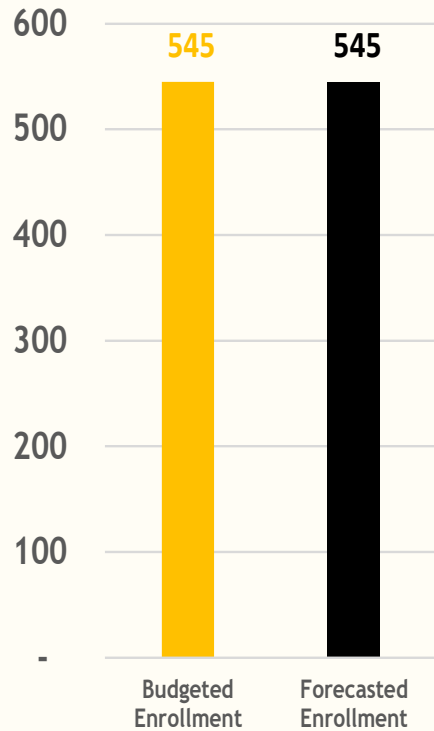
Forecasted Ending Fund Balance / Total Expenses



6.98% AT YEAR'S END

The school is projected to end the year with a fund balance of \$472,507. Last year's fund balance was \$458,399. This is net loan payable.

Student Expectations



\$55K Less Per-Pupil Funding Than Expected

	Current Forecast	SY20-21 Budget	Difference	Financial Gain / (Loss)
Enrollment	545	545	0	
Attendance	91.0%	91.0%	0.0%	
Total ADA	18	26	-7	
Regular Term PK	10	10	0	-1k
Remedial	0	0	0	0
Summer	8	16	-7	-60k
FRL Count	282	282	0	
FRL Weight	34	34	1	785
IEP Count	66	66	0	
IEP Weight	2	1	1	5k
LEP Count	25	25	0	
LEP Weight	9	9	0	-207
WADA	539	545	-6	
Per WADA Payment	7960	8066	-106	
State Aid	\$4.2M	\$4.3M	106K	-55k

The school now forecasts 545 students for SY20-21. The budget target was 545.

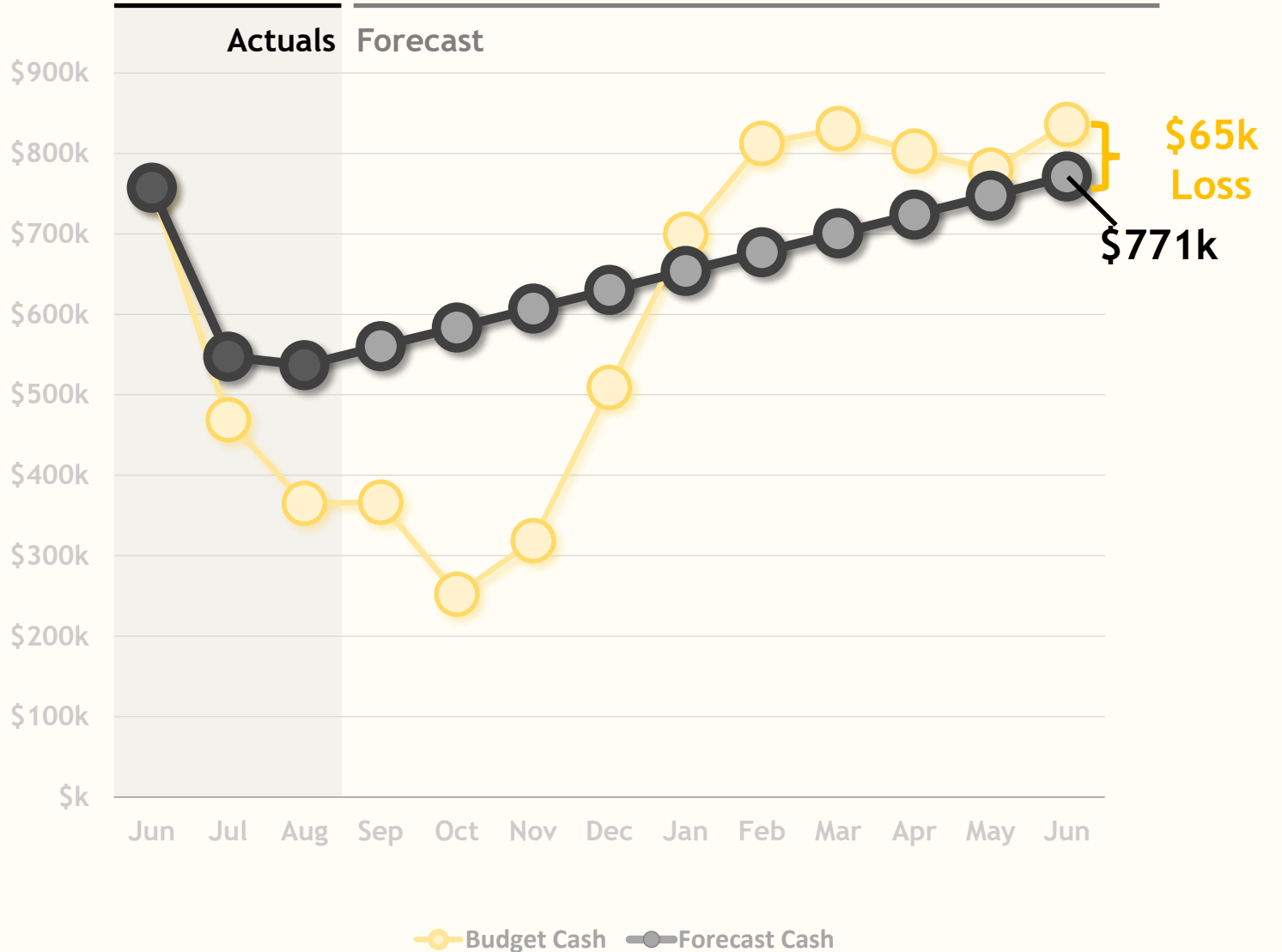
Forecast Overview

	Forecast	Budget	Variance	Variance Graphic	Comments
Revenue	\$6.8m	\$6.9m	-\$95k		Board approved budget included per WADA payment of \$8,066; current projection is \$7,960. Summer ADA less than budget.
Expenses	\$6.8m	\$6.8m	\$30k		Initial savings on hourly staff not working during distanced learning.
Net Income	\$14k	\$79k	-\$65k		
Cash Flow Adjustments	-0	0	-0		
Change in Cash	\$14k	\$79k	-\$65k		

41 Days of Cash at year's end

We forecast the school's year ending cash balance as **\$771.48k**, **\$65k** below budget.

It will be increasingly difficult to meet year end cash projection given the current state of public funding.



Forecast History of June 30, 2021 Cash Balance



Source	Days of Cash at 6/30/21	Change	Description of change
Budget	44		From SY20-21Budget
Jul	46	2	FY19 cash higher than forecast
▶ Aug	41	-5	Per Wada payment decreased; summer ADA lower than budget
Sep			
Oct			
Nov			
Dec			
Jan			
Feb			
Mar			
Apr			
May			
Jun			

- We will continue to model potential ADA scenarios based on distanced learning data
- We will soon be applying for PPP loan forgiveness

	Year-To-Date			Annual Forecast			
	<i>Actual</i>	<i>Budget</i>	<i>Variance</i>	<i>Forecast</i>	<i>Budget</i>	<i>Variance</i>	<i>Remaining</i>
Revenue							
Local Revenue	181,329	73,701	107,628	1,892,391	1,892,391	0	1,711,062
State Revenue	532,110	621,896	(89,786)	4,302,163	4,406,672	(104,509)	3,770,053
Federal Revenue	10,405	46,170	(35,765)	592,660	582,755	9,905	582,255
Total Revenue	723,844	741,767	(17,923)	6,787,214	6,881,819	(94,605)	6,063,370
Expenses							
Salaries	446,174	531,836	85,663	3,159,590	3,191,019	31,429	2,713,416
Benefits and Taxes	115,730	147,879	32,150	858,140	887,276	29,135	742,411
Staff-Related Costs	32	3,656	3,624	21,935	21,935	0	21,903
Rent	129,769	100,661	(29,107)	603,968	603,968	(0)	474,200
Occupancy Service	59,861	61,914	2,053	395,069	371,486	(23,583)	335,208
Student Expense, Direct	52,639	94,869	42,230	569,214	569,214	(0)	516,574
Student Expense, Indirect	23,863	48,414	24,551	291,233	290,483	(750)	267,370
Office & Business Expense	91,470	81,119	(10,351)	492,864	486,711	(6,152)	401,394
Transportation	220	21,849	21,629	131,092	131,092	0	130,872
Total Ordinary Expenses	919,757	1,092,197	172,440	6,523,105	6,553,184	30,079	5,603,348
Net Operating Income	(195,913)	(350,430)	154,517	264,109	328,634	(64,526)	460,022
Extraordinary Expenses							
Capital Expenditures	-	41,667	41,667	250,000	250,000	(0)	250,000
Total Extraordinary Expenses	-	41,667	41,667	250,000	250,000	(0)	250,000
Total Expenses	919,757	1,133,864	214,107	6,773,105	6,803,184	30,079	5,853,348
Net Income	(195,913)	(392,097)	196,184	14,109	78,634	(64,526)	210,022
Cash Flow Adjustments	(24,585)	-	(24,585)	(0)	-	(0)	24,585
Change in Cash	(220,499)	(392,097)	171,598	14,109	78,634	(64,526)	234,607

	<i>Previous Year End</i>	<i>Current</i>
	<i>6/30/2020</i>	<i>8/31/2020</i>
Assets		
Current Assets		
Cash	757,376	536,877
Intercompany Transfers	0	0
Total Current Assets	757,376	536,877
Total Assets	757,376	536,877
Liabilities and Equity		
Liabilities		
Current Liabilities		
Other Current Liabilities	48,977	24,392
Accounts Payable	250,000	250,000
Total Current Liabilities	298,977	274,392
Total Long-Term Liabilities	0	0
Total Liabilities	298,977	274,392
Equity		
Unrestricted Net Assets	458,399	458,399
Net Income	0	-195,913
Total Equity	458,399	262,485